

December 2, 2015

Dear General Dynamics Land Systems Inc. Suppliers, Contractors, Consultants, and Business Associates,

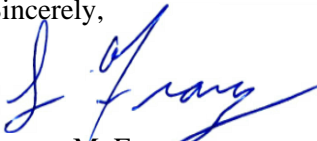
The holiday season is approaching and on behalf of General Dynamics Land Systems (GDLS), I would like to take this opportunity to express our sincere appreciation for your support throughout the year. Your products and innovative solutions continue to provide the safety and protection of the men and women of our armed forces.

It is also time to make sure that business relationships and ethical standards shared between our companies are understood and maintained. As a reminder, in keeping with GDLS' Standard of Business Ethics and Conduct, policies, practices, and procedures, our suppliers must not offer or provide any gifts or gratuities to any GDLS employees.

Our relationship is based solely on the merits of the products and services you provide. The exchanging of gifts and gratuities in a business context may be perceived as favors granted to influence business judgment. As in past years, GDLS expects and appreciates your adherence to this policy.

We wish you, your employees and their families a peaceful and joyous holiday season and a happy and prosperous New Year.

Sincerely,



Steven M. Franz
Vice President, Supply Chain Management
General Dynamics Land Systems



Michael A. Little
Senior Counsel - Litigation and Ethics
General Dynamics Land Systems